

1. Can you share a copy of the completed transformation plan, and/or the housing plan?

The housing and transformation plans are not finalized yet. The anticipated completion is March 31, 2026. (Claudia, is there any piece of this that is ready to be shared now?)

2. Are you seeking a consultant to prepare and/or refine the housing plan or are you seeking assistance to procure the developer who will prepare/refine the housing plan and develop the financing plan?

We are seeking assistance to procure the developer who will prepare/refine the housing plan and develop the financing plan.

3. Do you have a written relocation plan currently?

No.

4. Is the 75-day timeline for submission of the Implementation Memo based on the issuance of the developer RFO or the completion of the procurement?

Issuance

5. Will you consider electronic submissions only rather than hard copies plus digital copies?

No. Make copies as requested.

6. Is eligibility restricted to businesses registered in NJ?

Yes, unless there are no qualified companies, which would be unlikely.

7. First, regarding the compliance documentation listed in the RFP (noted as "include as applicable"), we want to confirm access to the following items:

New Jersey Business Registration Certificate (N.J.S.A. 52:32-44)

Affirmative Action / EEO compliance evidence (N.J.A.C. 17:27)

Ownership Disclosure Certification (N.J.S.A. 52:25-24.2)

Non-Collusion Affidavit

Political Contribution Disclosure (Pay-to-Play, N.J.S.A. 19:44A-20.4 et seq., if applicable)

Certification of Non-Debarment (federal and state)

Insurance Certificates meeting City / Salem Housing Authority requirements

You mentioned these may be available online, and we are continuing to look. If there is a direct link, standard compliance packet, or preferred template versions that the City/SHA uses, we would greatly appreciate being pointed in the right direction to ensure we're aligned with your required format.

All forms will be on RFP webpage, found here: [Housing Consultant Services for Developer Engagement and Replacement Housing Planning | City of Salem New Jersey](#)

8. Second, we understand that Thriven (formerly Kitchen Associates) prepared the housing plan referenced in the RFP. Would it be possible to obtain a copy of the current housing strategy / transformation plan so we can ensure our response is properly aligned with the existing framework and recommendations?