State of New Jersey Local Government Services

Year:	2023	Municipal User	Friendly B	udget				
MUNICIPALITY:	1712 Salem City - County	of Salem		•			Adopted	•
Municode:			Filename:	1712_fba	_202	3.xls	m	
	Website:	www.cityofsalemnj.gov						
	Phone Number:		856-935-0372					
	Mailing Address:		17 New Market Str	eet				
		Municipality:	Salem	State:	NJ	Zip:	08079	
	Mayor	• •		ļ l		•		
First Name	Middle Name	Last Name	Term Expires	Business Er	nail			
Jody		Veler	12/31/2024					
	Chief Administr	ative Officer	_					
Ben		Angeli		cityadmin@city	ofsalem	nnj.gov		
	Chief Financial	Officer						
Kenia		Nunez		knunez@cityo	fsalemn	nj.gov		
	Municipal Clerk		_					
Ben		Angeli		cityadmin@city	ofsalem	nnj.gov		
	Registered Mun	icipal Accountant	_					
Fred	S	Caltabiano		fcaltabiano@bo	wman.	сра		
	Governing Body	y Members	•					
First Name	Middle Name	Last Name	Term Expires	Business Er	nail			
Vaughn		Groce	12/31/2025					
Ceil		Smith	12/31/2025					
Earl		Gage	12/31/2026					
Tim		Gregory	12/31/2026					
Robert	L	Davis	12/31/2023					
Gail		Slaughter	12/31/2023					
Sharen		Cline	12/31/2024					
Sharon		Kellum	12/31/2024					

USER FRIENDLY BUDGET SECTION - PROPERTY TAX BREAKDOWN

2022 G I I W D					G 48 2022 B 3		
2022 Calendar Year Proper				A D! I 4! - I	Current Year 2023 Bud		TI
	Calendar Year	Calendar Year	% of	Avg Residential	<u>Taxes</u>	Actual/Estimated	Tax Levy
	Tax Rate	Tax Levy	Total Levy	Taxpayer Impact			
Municipal Purpose Tax	3.835	\$4,737,424.32	51.01%	\$1,917.50	Municipal Purpose Tax	ACTUAL	\$4,787,353.96
Municipal Library	0.039	\$49,410.94	0.53%	\$19.50	Municipal Library	ACTUAL	\$55,330.54
Municipal Open Space			0.00%	\$0.00	Municipal Open Space		
Municipal Arts and Culture			0.00%	\$0.00	Municipal Arts and Culture		
Fire Districts (avg. rate/total levies)			0.00%	\$0.00	Fire Districts (total levies)		
Other Special Districts (total levies)			0.00%	\$0.00	Other Special Districts (total levies)		
Local School District	2.158	\$2,666,464.00	28.71%	\$1,079.00	Local School District	ESTIMATED	\$2,720,000.00
Regional School District			0.00%	\$0.00	Regional School District		
County Purposes	1.461	\$1,804,063.41	19.43%	\$730.50	County Purposes	ESTIMATED	\$1,840,507.27
County Library			0.00%	\$0.00	County Library		
County Board of Health			0.00%	\$0.00	County Board of Health		
County Open Space	0.025	\$29,885.03	0.32%	\$12.50	County Open Space	ESTIMATED	\$30,482.73
Other County Levies (total)			0.00%	\$0.00	Other County Levies (total)		
-					•		
Total (Calendar Year 2022 Budget)	7.518	\$9,287,247.70	100.00%	\$3,759.00	Total ESTIMATED amount to be raised by tax	es	\$9,433,674.50
Total Taxable Valuation as of (To be used to calculate the current year tax rate Current Year Average Residential Ass		\$123,563,054.00 \$50,000.00			Revenue Anticipated, Excluding Tax Levy Budget Appropriations, before Reserve for Und Total Non-Municipal Tax Levy	collected Taxes	7,693,526.60 10,413,634.34 \$4,590,990.00
	=	1			Amount to be Raised by Taxes - Before RUT		\$7,311,097.74
	Prior V	ear to Current Year C	omnarican		Reserve for Uncollected Taxes (RUT)		\$2,122,576.76
	11101 1	ear to Current rear C	<u> Junipar Isun</u>		. ,		
					Total Amount to be Raised by Taxes		\$9,433,674.50
	<u>Comparison</u>	n - Municipal Purposes		_			
	Prior Year	Current Year	% Change (+/-)		% of Tax Collections used to Calculate RUT		77.50%
	3.835	3.928	2.43%				
					If % used exceeds the actual collection % then		
	Compariso	n - Municipal Purposes	Tax Levv		reference the statutory exception used	40A·4-41c(1) 3	3 Year Average
			•	φ.αι	reference the statusery encopies about	101111 110(1)	, 10th 11, 01th ge
			% Change (+/-)	\$ Change (+/-)	TO COMPANY OF THE STATE OF THE		
	\$4,737,424.32	\$4,787,353.96	1.05%	\$49,929.64	Tax Collections - ACTUAL as of Prior Year	<u>r</u>	5 012 210 4
	~				Total Tax Revenue, Collections CY 2022		7,013,348.60
					Total Tax Levy, CY 2022		9,294,997.9
	Prior Year	Current Year (% Change (+/-)	\$ Change (+/-)	% of Taxes Collected, CY 2022		75.459
	\$1,917.50	\$1,964.00	2.43%	\$46.50			
	•	•			Delinquent Taxes - December 31, 2022		\$1,292,198.81
				Sheet UFB-1	-		
				SHOUL OF D-1			

USER FRIENDLY BUDGET SECTION - ANTICIPATED REVENUE SUMMARY (ALL OPERATING FUNDS)

FCOA		% Difference Current vs. Prior Year	\$ Difference Current vs. Prior Year	Total Realized Revenue (Prior Year)	Total Anticipated Revenue (Current Year)	General Budget	Open Space Budget	Arts and Culture Trust Fund	Water Sewer Utility	Utility	Utility	Utility	Utility
08	Surplus	-35.01%	(\$457,945.00)	\$1,307,945.00	\$850,000.00	\$850,000.00							
08	Local Revenue	-23.24%	(\$1,183,861.83)	\$5,094,618.83	\$3,910,757.00	\$121,887.00			\$3,788,870.00				
09	State Aid (without offsetting appropriation)	-68.18%	(\$7,059,351.00)	\$10,353,939.00	\$3,294,588.00	\$3,294,588.00							
08	Uniform Construction Code Fees	#DIV/0!	\$0.00		\$0.00								
	Special Revenue Items w/ Prior Written Consent												
11	Shared Services Agreements	#DIV/0!	\$0.00		\$0.00								
08	Additional Revenue Offset by Appropriations	-27.22%	(\$29,913.00)	\$109,913.00	\$80,000.00	\$80,000.00							
10	Public and Private Revenue	-9.40%	(\$157,423.40)	\$1,675,013.80	\$1,517,590.40	\$1,517,590.40							
08	Other Special Items	41.22%	\$328,198.80	\$796,262.40	\$1,124,461.20	\$1,124,461.20							
15	Receipts from Delinquent Taxes	-36.13%	(\$398,884.54)	\$1,103,884.54	\$705,000.00	\$705,000.00							
	Amount to be raised by taxation												
07	Local Tax for Municipal Purposes	8.68%	\$382,156.05	\$4,405,197.91	\$4,787,353.96	\$4,787,353.96							
07	Minimum Library Tax	11.98%	\$5,919.60	\$49,410.94	\$55,330.54	\$55,330.54							
54	Open Space Levy Tax	#DIV/0!	\$0.00		\$0.00								
56	Arts and Cultural Levy Tax	#DIV/0!	\$0.00		\$0.00								
07	Addition to Local District School Tax	#DIV/0!	\$0.00		\$0.00								
08	Deficit General Budget	#DIV/0!	\$0.00		\$0.00								
	Total	-34.43%	(\$8,571,104.32)	\$24,896,185.42	\$16,325,081.10	\$12,536,211.10	\$0.00	\$0.00	\$3,788,870.00	\$0.00	\$0.00	\$0.00	\$0.00

Sheet UFB-2

USER FRIENDLY BUDGET SECTION - APPROPRIATIONS SUMMARY (ALL OPERATING FUNDS)

FCOA		Budgeted Full-Time	Positions	% Difference	\$ Difference	Total Modified	Total	General Budget	Public & Private Offsets	Open Space Budget	Arts and Culture Trust Fund	Water Sewer Utility	Utility	Utility	Utility	Utility
•				Current v. Prior Year	Current v. Prior Year	Appropriation for Service Type (Prior Year)	Appropriation for Service Type (Current Year)	-		-		-	-	·		-
20	General Government	10.00	9.00	-8.71%	(\$101,578.00)	\$1,166,777.00	\$1,065,199.00	\$1,065,199.00								
21	Land-Use Administration	0.00	0.00	0.00%	\$0.00	\$23,600.00	\$23,600.00	\$23,600.00								
22	Uniform Construction Code	2.00	0.00	13.11%	\$16,000.00	\$122,000.00	\$138,000.00	\$138,000.00								
23	Insurance	0.00	0.00	3.69%	\$62,000.00	\$1,679,859.25	\$1,741,859.25	\$1,741,859.25								
25	Public Safety	23.00	15.00	2.25%	\$47,087.00	\$2,092,713.00	\$2,139,800.00	\$2,139,800.00								
26	Public Works	7.00	0.00	2.99%	\$21,000.00	\$703,250.00	\$724,250.00	\$724,250.00								
27	Health and Human Services	0.00	0.00	0.00%	\$0.00	\$45,000.00	\$45,000.00	\$45,000.00								
28	Parks and Recreation	0.00	0.00	496.94%	\$20,812.00	\$4,188.00	\$25,000.00	\$25,000.00								
29	Education (including Library)	0.00	0.00	7.51%	\$4,995.54	\$66,518.00	\$71,513.54	\$71,513.54								
30	Unclassified	10.00	3.00	-18.36%	(\$341,304.40)	\$1,858,894.80	\$1,517,590.40		\$1,517,590.40							
31	Utilities and Bulk Purchases	0.00	0.00	2.86%	\$88,548.00	\$3,090,797.00	\$3,179,345.00	\$456,980.00				\$2,722,365.00				
32	Landfill / Solid Waste Disposal	0.00	0.00	16.28%	\$35,000.00	\$215,000.00	\$250,000.00	\$250,000.00								
35	Contingency	0.00	0.00	#DIV/0!	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00								
36	Statutory Expenditures	0.00	0.00	-0.14%	(\$1,342.00)	\$931,609.00	\$930,267.00	\$930,267.00								
37	Judgements	0.00	0.00	#DIV/0!	\$0.00		\$0.00									
42	Shared Services	0.00	0.00	2.71%	\$3,490.00	\$129,010.00	\$132,500.00	\$132,500.00								
43	Court and Public Defender	2.00	1.00	0.00%	\$0.00	\$147,500.00	\$147,500.00	\$147,500.00								
44	Capital	0.00	0.00	-96.93%	(\$8,355,750.00)	\$8,620,750.00	\$265,000.00	\$150,000.00				\$115,000.00				
45	Debt	0.00	0.00	-6.00%	(\$85,703.00)	\$1,428,220.00	\$1,342,517.00	\$497,717.00				\$844,800.00				
46	Deferred Charges	0.00	0.00	-0.70%	(\$3,175.74)	\$456,738.89	\$453,563.15	\$346,858.15				\$106,705.00				
48	Debt - Type 1 School District	0.00	0.00	#DIV/0!	\$0.00		\$0.00									
50	Reserve for Uncollected Taxes	0.00	0.00	9.24%	\$179,601.64	\$1,942,975.12	\$2,122,576.76	\$2,122,576.76								
55	Surplus General Budget	0.00	0.00	#DIV/0!	\$0.00		\$0.00									
	Total	54.00	28.00	-33.97%	(\$8,400,318.96)	\$24,725,400.06	\$16,325,081.10	\$11,018,620.70	\$1,517,590.40	\$0.00	\$0.00	\$3,788,870.00	\$0.00	\$0.00	\$0.00	\$0.00

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USER FRIENDLY BUDGET SECTION STRUCTURAL BUDGET IMBALANCES

	Non-recon	Toture V. Teductions	Sing	Line Item. Put "X" in cell to the left that corresponds to the type of imbalance.	Amount	Comment/Explanation
X				Fund Balance Offized		must have positive results during 2023 to have available for 2024 budget
				Transitional Aid	\$1,889,000.00	depends on State of NJ and valid needs
X				Liquidation of Interfunds Receivable	\$427,182.40	this represents what would be 12/31/22 fund balance tied up in interfunds
X				Reserve for Payment Debt in Utility Fund	\$650,360.00	at current pace of utilization, reserve will be only available for 2024 and 2025 budgets

ASSESSED PROPERTY VALUATIONS - EXEMPT PROPERTY - PROPERTY TAX APPEAL DATA

Property Tax Asses	sments - Taxable Prop	erties (October 1, 2022 Valu	e)	Property Tax A	ssessments - Exempt Pro	perties (October 1, 2022 Va	lue)
	# of Parcels	Assessed Value	% of Total		# of Parcels	Assessed Value	% of Total
1 Vacant Land	199	\$2,789,500.00	2.29%	15A Public Schools	8	\$8,440,200.00	12.35%
2 Residential	1,490	\$68,332,720.00	56.07%	15B Other Schools	3	\$1,214,200.00	1.78%
3A/3B Farm	10	\$269,100.00	0.22%	15C Public Property	238	\$27,915,600.00	40.84%
4A Commercial	118	\$29,410,270.00	24.13%	15D Church and Charities	55	\$15,150,200.00	22.17%
4B Industrial	11	\$14,841,600.00	12.18%	15E Cemeteries & Graveyard	ds 7	\$774,100.00	1.13%
4C Apartments	11	\$4,306,700.00	3.53%	15F Other Exempt	74	\$14,856,200.00	21.74%
5A/5B Railroad			0.00%		•		
6A/6B Business Personal Property		\$1,912,390.00	1.57%				
Total	1,839	\$121,862,280.00	100.00%	Total	385	\$68,350,500.00	100.00%
					·		
Average Ratio (%), Assessed to True	e Value	74.13%					
Equalized Valuation, Taxable Proper	rties	\$164,389,963.58		Percentage of Exempt v	S.		
	=			Non-Exempt Properties			
Total # of property tax appeals	filed in 2022	County Tax Board	5.00				
		State Tax Court	0.00				
Number of 2022 County Tax Board	decisions appealed to Ta	ax Court	0.00	ll .			
Number of pending property tax app	eals in State Tax Court		1.00				
		•		[]			
Amount paid out by municipality for	tax appeals in 2022		\$3,544.61				
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	11	E	. ,-				

	Prior Budget Year's Payn	nents in Lieu of Tax	(PILOT) - 5 Year Exemptio	ns/Abatements	
	·	# of	PILOT	_	Taxes if Billed in Full
		Parcels	Billing/Revenue	Assessed Value	2022 Total Tax Rate
G	Commercial/Industrial Exemption				
I	Dwelling Exemption				
J	Dwelling Abatement				
K	New Dwelling/Conversion Exemption				
L	New Dwelling/Conversion Abatement				
N	Multiple Dwelling Exemption				
О	Multiple Dwelling Abatement				
	Total 5 Yr Exemptions/Abatements	0	0.00	0.00	0.00

USER FRIENDLY BUDGET SECTION

Long Term Tax Exemptions

Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions				Exemptions	Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions					Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions				x Exemptions	Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions				
Project Name	Type of Proje (use drop-do for data entr	/n	Accessed Value	Taxes if Billed In Full 2022 Total Tax Rate	Project Name	Type of Project (use drop-down for data entry)		Accessed Value	Taxes if Billed In Full 2022 Total Tax Rate	Project Name	Type of Project (use drop-down for data entry)		Accessed Value	Taxes if Billed In Full 2022 Total Tax Rate	Project Name	Type of Project (use drop-down	PII OT Billing	Accessed Value	Taxes if Billed In Full 2022 Total Tax Rate
Harvest Point Block 106 L			\$11,050,000.00		Hank	Tor data chary)	TILOT Billing	7133C33CG Varue	2022 Total Tax Rate	Tullic	Tor data chiry)	TILOT Billing	7133C33CG Value	ZOZZ TOMI TAX KMC	ranc	Tor data chiry)	TILOT Billing	7133C33CU Value	2022 Total Tax Rate
Senior Village Block 53 Lo			\$6,077,500.00																
Carpenter Street Phase 1 &			\$2,844,300.00																
																			4
																			4
																			4
																			+
																			_
																			+
																			_
																			4
																			4
																			4
																			4
Total Long Term Exempti	one Column Total	190.065.19	19.971.800.00	1.501.470.02	Total Long Term Exemption:	Column Total	\$0.00	\$0.00	00.00	Total Long Term Exemptions	. Column Total	\$0.00	\$0.00	eo oo	Total Long Term Exemption	Column Total	\$0.00	\$0.00	\$0.00
		480,003.48	19,9/1,800.00	1,501,479.92	Total Long Term Exemption:	s - Column Total	\$0.00	\$0.00	\$0.00	Total Long Term Exemption:	s - Commil Total	\$0.00	\$0.00						
Mark "X" if Grand Tot	al									oot LIED 6	1				Total Long Term Exempti	ons - GRAND TOTAL	\$480,065.48	\$19,971,800.00	\$1,501,479.92

Sheet UFB-6 Sheet UFB-6C

USER FRIENDLY BUDGET SECTION BUDGETED PERSONNEL COSTS

Organization / Individuals Eligible for Benefit	# of Full-Time Employees	# of Part-Time Employees		Base Pay	Overtime and other Compensation	Pension (Estimate)	Health Benefits Net of Cost Share	Employment Taxes and Other Benefits
Governing Body	0.00	9.00	59,207.50	\$55,000.00				\$4,207.50
Supervisory Staff (Department Heads & Managers)	7.00	0.00	764,015.00	\$510,000.00		\$80,000.00	\$135,000.00	\$39,015.00
Police Officers (Including Superior Officers)	20.00	0.00	3,118,197.50	\$1,660,000.00	\$275,000.00	\$515,170.00	\$520,000.00	\$148,027.50
Fire Fighters (Including Superior Officers)	0.00	0.00	0.00					
All Other Union Employees not listed above	27.00	19.00	2,057,637.00	\$1,336,925.00	\$130,000.00	\$189,462.00	\$319,500.00	\$81,750.00
All Other Non-Union Employees not listed above	0.00	0.00	0.00					
Totals	54.00	28.00	5,999,057.00	\$3,561,925.00	\$405,000.00	\$784,632.00	\$974,500.00	\$273,000.00

Is the Local Government required to comply with N.J.S.A. 11A (Civil Service)? - YES or NO

YES

Note - <u>Base Pay</u> is the annualized rate of pay to which overtime (if eligible) and/or pension is calculated. Either calculation is fine at the discretion of the Local Unit. Overtime and other compensation is any other item that is charged as a salary and wage expense but not included in Base Pay.

USER FRIENDLY BUDGET SECTION - HEALTH BENEFITS

	Current Year # of	Current Year Annual Cost		Prior Year # of	Prior Year Annual	
	Covered Members	Estimate per	Total Current		Cost per Employee	Total Prior Year
	(Medical & Rx)	Employee	Year Cost	(Medical & Rx)	(Average)	Cost
Active Employees - Health Benefits - Annual Cost	(**20 #20 #20 #20 #20 #20 #20 #20 #20 #20 #			()	(,,,,,,,,,,	
Single Coverage	12.00	\$14,250.00	\$171,000.00	12.00	\$13,800.00	\$165,600.00
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)	13.00	\$24,500.00	\$318,500.00	13.00	\$24,000.00	\$312,000.00
Family	19.00	\$35,000.00	\$665,000.00	19.00	\$34,500.00	\$655,500.00
Employee Cost Sharing Contribution (enter as negative -)			(\$180,000.00)			(\$175,000.00)
Subtotal	44.00		\$974,500.00	44.00		\$958,100.00
Elected Officials - Health Benefits - Annual Cost						
Single Coverage			\$0.00			\$0.00
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)			\$0.00			\$0.00
Family			\$0.00			\$0.00
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	0.00		\$0.00	0.00		\$0.00
Retirees - Health Benefits - Annual Cost						
Single Coverage	29	\$16,500.00	\$478,500.00	29	\$16,100.00	\$466,900.00
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)			\$0.00			\$0.00
Family			\$0.00			\$0.00
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	29.00		\$478,500.00	29.00		\$466,900.00
GRAND TOTAL	73.00		\$1,453,000.00	73.00		\$1,425,000.00

Note - other health insurances such as dental and vision are not included in this analysis unless included in the employees total premium. Therefore, the total from this sheet may not agree with the budgeted appropriation.

Is medical coverage provided by the SHBP (Yes or No)? Is prescription drug coverage provided by the SHBP (Yes or No)?

YES YES

USER FRIENDLY BUDGET SECTION ACCUMULATED ABSENCE LIABILITY

Legal basis for benefit (check applicable items)

(cneck applicable items)								
Organization/Individuals Eligible for Benefit	Gross Days of Accumulated Absence	Dollar Value of Compensated Absences	Approved Labor Agreement	Local Ordinance	Individual Employment Agreement			
Organization/individuals Engible for Benefit	Absence	Absences	Agreement	Ordinance	Agreement			
Various		\$464,293.08	Х	Х				
various		\$404,2 9 3.00	^	^				
Totals	0.00	\$464,293.08						
Total Funds Reserved	as of end of 2022	\$33,350.27						
Total Funds App	ropriated in 2023	\$0.00						

USER FRIENDLY BUDGET SECTION - OUTSTANDING DEBT; PER CAPITA AND BUDGET IMPACT

	Gross		Net		Current Year	2024	2025	All Additional Future
	Debt	Deductions	Debt		Budget	Budget	Budget	Years' Budgets
Local School Debt	\$3,126,000.00	\$3,126,000.00	\$0.00	Utility Fund - Principal	\$649,360.00	\$665,207.61	\$685,581.30	\$3,893,171.42
Regional School Debt			\$0.00	Utility Fund - Interest	\$195,440.00	\$182,548.78	\$163,076.85	\$683,045.03
				Bond Anticipation Notes - Principal				
Utility Fund Debt				Bond Anticipation Notes - Interest				
Water Sewer	\$10,130,803.91	\$10,130,803.91	\$0.00	Bonds - Principal	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00
			\$0.00	Bonds - Interest	\$35,217.00	\$25,154.41	\$15,092.65	\$5,030.88
			\$0.00	Loans & Other Debt - Principal	\$12,500.00	\$12,500.00	\$12,500.00	\$146,264.80
			\$0.00	Loans & Other Debt - Interest				
			\$0.00					
				Total	\$1,142,517.00	\$1,135,410.80	\$1,126,250.80	\$4,977,512.13
Municipal Purposes				_				
Debt Authorized (BNI)	\$66,439.77		\$66,439.77	Total Principal	\$911,860.00	\$927,707.61	\$948,081.30	\$4,289,436.22
Notes Outstanding			\$0.00	Total Interest	\$230,657.00	\$207,703.19	\$178,169.50	\$688,075.91
Bonds Outstanding	\$1,000,000.00	\$32,192.20	\$967,807.80	% of Total Current Year Budget	7.00%			
Loans and Other Debt	\$14,383,764.80	\$14,200,000.00	\$183,764.80			•		
	•	·		Description		Debt Not Lis	ted Above	
Total (Current Year)	\$28,707,008.48	\$27,488,996.11	\$1,218,012.37	Total Guarantees - Governmental	\$200,000.00			
	_			Total Guarantees - Other				
				Total Capital/Equipment Leases				
Population (2020 census)	65,296			Total Other				
Per Capita Gross Debt	\$439.64			Bond Rating	Moody's	Standard & Poors	<u>Fitch</u>	
Per Capita Net Debt	\$18.65			Rating	Ba3, negative			
				Year of Last Rating	2022			
3 Year Average Property Valuation		\$147,941,793.33						
	=			 Mark ''X'' if Municipality has i	no bond rating			
Net Debt as % of 3 Year Average Pr	roperty Valuation	0.82%		The state of the s	no some runing			
The Best us /0 of 5 Teal Tweldge I	=	0.0270		Sheet UFB-10				
				Sheet Of D-10				

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

Lead or Recipient Agency	Agency Type	Agency Providing Services To/Receiving Services From	Department	Type of Shared Service	Notes (Enter more specifics if needed)	Begin Date	End Date	Amount to be Received/Paid
	County	County of Salem	Public Safety	EMS / Dispatch		1/1/2007	12/31/2023	\$132,500.00
Recipient	,	State of New Jersey	Uniform Construction Code	Uniform Construction Code		1/1/2012	12/31/2023	\$0.00
-		·						
	Amount Received Page Total							\$0.00
	Amount Paid Page Total							\$132,500.00
	Page Total							\$132,500.00

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

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\$0.00 \$132,500.00

USER FRIENDLY BUDGET SECTION - LIST OF AUTHORITIES AND FIRE DISTRICTS

Please set forth below the names of all authorities and fire districts that serve your municipality						
City of Salem Municipal Port Authority						

USER FRIENDLY BUDGET SECTION - Notes

(Press ALT-Enter to go to a new line in each cell)	